



USTRANSCOM



Assessment Program Brief



Assessment Program Brief



- **Purpose:**

To provide an overview of USTRANSCOM Training and Readiness Assessment processes

- **Agenda:**

- Background
- Mission/Assessment Transition
- Commander's Training Guidance
- Joint Lessons Learned
- JQRR Assessment Matrix
- What JS Can Do to Help?



Background



- **JMETL Baseline 1997**
 - **USTRANSCOM and Components conducted subjective assessments**

**Coincides
with JTS
Implementation**

- **Thereafter, objective training assessments based on standards**



Trends



Joint Mission Essential Task List Assessment

	Base	98-1	98-2	99	00	01
SN 1.1-DETERMINE TRANSPORTATION INFRASTRUCTURE AND RESOURCES	P	T	T	T	T	T
SN 1.2-CONDUCT DEPLOYMENT AND REDEPLOYMENT	P	T	P	T	T	T
SN 1.2.7-COORDINATE GLOBAL STRATEGIC REFUELING	P	P	T	T	T	T
SN 1.2.8-PROVIDE GLOBAL PATIENT MOVEMENT AND EVACUATION	P	P	P	P	P	P
SN 2.5-DISEMINATE AND INTEGRATE NATIONAL STRATEGIC INTELLIGENCE	P	P	T	T	T	T
SN 4-PROVIDE SUSTAINMENT	P	P	T	T	T	T
SN 5-PROVIDE STRATEGIC DIRECTION AND INTEGRATION	T	T	P	T	P	P
SN 8.1-SUPPORT OTHER NATIONS OR GROUPS	T	T	T	T	T	T
SN 8.2-PROVIDE DOD/GOVERNMENT-WIDE SUPPORT	T	T	T	T	T	T



USTRANSCOM Joint Mission

Essential Task List



- **SN 1.1-Determine transportation infrastructure and resources**
- **SN 1.2-Conduct deployment and redeployment**
- **SN 1.2.7-Coordinate global strategic refueling**
- **SN 1.2.8-Provide global patient movement and evacuation**
- **SN 2.5-Disseminate and integrate national strategic intelligence**
- **SN 4-Provide sustainment**
- **SN 5-Provide strategic direction and integration**
- **SN 8.1-Support other nations or groups**
- **SN 8.2-Provide DOD/government-wide support**

**CBNRE is a
Supporting
Task Under
3 JMETs**



USTRANSCOM Annual Events

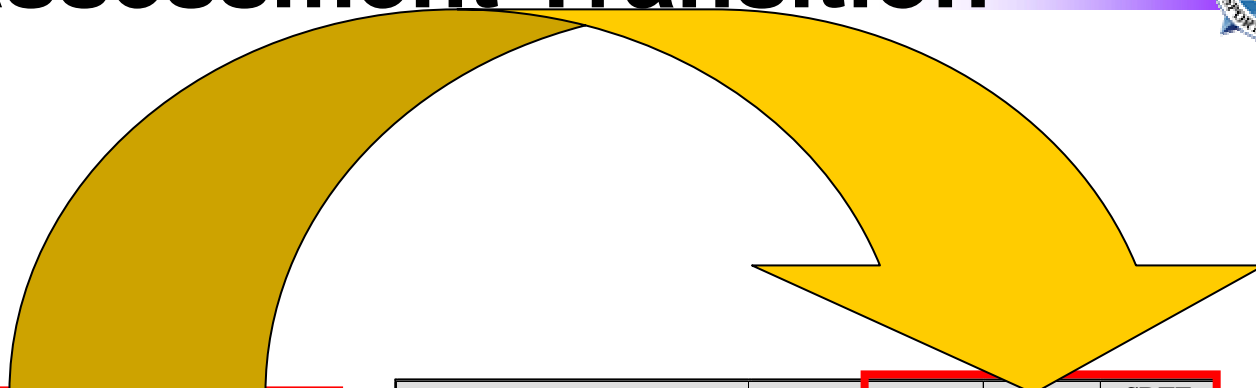


*Collect :
Lessons Learned
Observations
Issues*





Assessment Transition



JMET	Task Owner	2MTW		AT		CD	
		00	01	00	01	00	01
SN 1.1-DETERMINE TRANSPORTATION INFRASTRUCTURE AND RESOURCES	TCJ3-OD	P	P	T	T	T	T
Rationale:							
1 MTW – “Trained.” Validated during Operation Northern Watch, Operation Southern Watch, Aerospace Expediti							

JMET	Task Owner	HLD		SSC		SDTE WD	
		00	01	00	01	00	01
SN 1.1-DETERMINE TRANSPORTATION INFRASTRUCTURE AND RESOURCES	TCJ3-OD	P	P	T	T	T	T
Rationale:							
SDTE – “Trained.” Validated during Operation Northern Watch, Operation Southern Watch, Aerospace Expeditionary Forces (AEF) deployments, and other exercise/contingency operations. Force rotations in Balkans, Turkey, and Southwest Asia allowed personnel to gain experience and expertise in evaluating transportation operations in an austere environment, developing feasible transportation plans and determining possible closure times, and determining the required en route support and clearances, to include weather and intelligence updates, in conjunction with the supported CINC. Transportation limitations were identified and addressed as required to provide maximum capability. TURBO CHALLENGE 01 and several USPACOM exercises trained reservists in potential Asian contingencies. Limited training on the cyber threat and the associated analysis and actions required for information assurance across the DTS was conducted.							
SSC - “Trained.” Missions, such as the response to the USS Cole bombing and support to combating the wildfires in the western states, provided an opportunity to train numerous personnel and demonstrate proficiency.							
Planned Improvement: SSC/SDTE: Play ROVING SANDS 02, BRIGHT STAR 02, RSO&I 02, TURBO CHALLENGE 02.							



Commander's Training Guidance



“Training readiness will be assessed continually and reported annually based on our JMETs”

- **Capitalize on real world operations for the training opportunities**
- **What we cannot evaluate in daily operations then becomes our training focus for future exercises**



Training Credit for Real World Ops



- **2 Approaches:**
 - **JMETs vs Event-driven**
- **OEF Example**
 - **Joint Lessons Learned**

**Assess
Everything
We Do!**



Training Credit for Real World Operations JMET Driven

Action – JMET Driven

Identify JMET and Associated Training Objectives

Review ongoing operations

Review SOP/prepare Initial Observation Form

Review Initial Observation Form with task owner

Conduct Observation

Deliver Event Proposed OLI(s)

Government Review

Review all OLIs with respect to JMET

Deliver Assessment JULL

Proactive!



Training Credit for Real World Operations Event Driven

Action – Event Driven

Conduct Observation

Identify related JMET(s) and Associated Training Objective(s)

Review SOP/prepare Initial Observation Form

Review Draft Observation Form with task owner

Deliver Event Proposed OLI(s)

Government Review

Review all OLIs with respect to JMET

Deliver Assessment JULL

Reactive!



OEF Example

Spt'd Cdr

Stands Firm –
Initial Estimate

Acknowledges
Flow Issue

DEPORD
Published

DIRMOBFOR
temp approval –
6 missions

1st Req: Comp Cmd
provide Time-Phasing
Estimate -- 3 missions
(Priority)

Advises – 3
Missions a NO GO

Requests clarification
planning figures –
4/3/6/9 missions

2nd Req:
Comp Cmd
provide
Time-Phasing
Estimate

LNO advises
MOG 2 /
Trying for 3

Comp Cmd
provides
Estimate

Deployment
Begins

First
Mission
Arrives

Directs 8
missions to
deploy Force

Directs
Comp Cmd to
use spreadsheet
to Time-Phase
Forces

28

29

30

31

1

2

3

4

5

6

7

8

9

Month

Month

Issues Planning
Guidance –
4 missions/

Requests Best
Requirement Est

IDs Flow Issue

Issues Revised
Planning
Guidance
-- 3 missions
MOG 1 Nite Only

IDs Lvl 4 Detail
For Feasibility
Analysis
(incorrectly)

Conducts
JFAST analysis

Requests
Dates Force
Flow

Clarifies planning
figures -- 4/1/1

Advise
Max Flow
Greater
than 9
Missions

TRANSCOM

Transportation Data
Feasibility Analysis
Time-Phasing Estimate



Joint Lessons Learned Program



SN 1.1.2 Observation Mission Scheduling vs Commander's Priority List

OBSERVATION: A large portion of the Joint Planning and Execution Community (JPEC) lacks an understanding of how missions are assigned against the supported commander's priority list.

RECOMMENDATION:

- **Analyze proposed changes in priorities with respect to currently scheduled requirements and total airlift allocations (supporting commanders)**
- **Advise supported commander of impact on scheduled airlift (deallocation and rescheduling of ULNs, delayed scheduling of lower priority T'd requirements, anticipated date airlift will resume normal scheduling of T'd requirements) (USTRANSCOM/AMC)**
- **Do not allow components to circumvent the requirement to build accurate records by using prioritization messages (supported commander)**
- **Require components to enter 'POD Priority Code' in TPFDD, making JOPES the single point of reference for movement planning (supported commander)**



Joint Lessons Learned Program



SN 1.1.2 Issue Ability to Identify Requirements

OBSERVATION: USTRANSCOM transportation feasibility analysis of the Force movement was negated by supported component command 'requirement creep'.

RECOMMENDATION:

- **Establish firm dates to have force requirements in TPFDD at Level III Detail (supported commander)**
- **Ensure baseline requirements, as identified by supported component commands, are within the scope of assigned mission (supported commander)**
- **Establish a change control process to guarantee that 'requirement creep' does not occur (supported commander, in coordination with components and USTRANSCOM)**



USTRANCOM JQRR M-Rating/Risk Assessment Matrix



Step 2: Quantify JMETS M-rating.

JMETS	Current (M Rating)	+ 12 (M Rating)	Scenario (M Rating)	Will you achieve the Strategic Endstate? (Yes, Maybe, No)	What is the cost of achieving ends in friendly losses? (As expected /planned, Major concern, Disproportionate)	What is the cost of achieving ends in time? (=, 2X, 3X)	Current RA-Rating (RA-1, RA-2, RA-3, RA-4)	+ 12 RA-Rating (RA-1, RA-2, RA-3, RA-4)	Scenario RA-Rating (RA-1, RA-2, RA-3, RA-4)
SN 1.1 Determine Transportation Infrastructure and Resources.	3			Yes	As expected/planned	=	RA-1		
SN 1.1 Determine Transportation Infrastructure and Resources.		2		Maybe	Maj Concern	2X		RA-2	
SN 1.1 Determine Transportation Infrastructure and Resources.			4	No	Disproportionate	3X			RA-4
SN 1.1.1 Determine Transportation and Support Availability.	3	3	4	<div>Step 1: Quantify M-Ratings of supporting tasks.</div> <div>Step 3: Assess Risk from issues and current deficiencies.</div>					
SN 1.1.2 Coordinate and Match Transportation Resources and Requirements.	2	2	4						
SN 1.1.3 Determine Possible Closure Times.	1	1	4						
SN 1.1.4 Provide for En Route Support and Clearances.	3	1	4						
SN 1.1.5 Determine Impact of Climate and Geography on Deployment.	4	3	4						
SN 1.1.6 Determine the Impact of Threat Activity on Strategic Mobility.	2	3	4						
SN 4.2.7 Provide Legal Support.	2	4	2						
SN 5.2.3 Review Operation Plans.	3	2	2						



What JS Can Do to Help Us?



- **Expedite Assignment of USTRANSCOM Joint Interagency Training Specialist (JIATS)**
 - Interagency Cooperation Occurs Daily
 - Dept. of State POLAD Assigned Due to OEF Requirements
 - FEMA, FBI, CIA NIMA & Others
 - **TURBO CHALLENGE**
 - DLA assistance with depicting sustainment ITV
 - DOT and commercial partners...JPEG (VISA)
 - Non DoD Intelligence agencies via JICTRANS
- **Support USTRANSCOM JDP SAE**





Action Items



- **Joint Interagency Training Specialist (JIATS) at USTRANSCOM**
- **Training Objectives Development**
- **Merging Training Assessments Into New Readiness Process**
- **Linking JMETL to USTRANSCOM Omnibus Plan**
- **JTIMS Assessment Module**

**Assessment
Process is
Evolving**



Questions?





Leveraging CJCS Exercises



- **Creating strategic exercise partnerships**
- **Include USTRANSCOM training objectives, concepts and events into supported exercises**
- **Support to USJFCOM's Joint Warfare Fighting Center**
 - **Desired support is for 14 exercises (annually)**
 - **All USTRANSCOM support based upon personnel and funding available**
 - **One CPX**
 - **Augmentees for the JTFEX's**